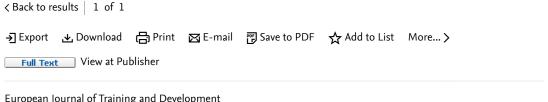
Scopus

Document details



European Journal of Training and Development Volume 43, Issue 1-2, 18 February 2019, Pages 21-38

Validating a model of strategic leadership practices for Malaysian vocational college educational leaders: A structural equation modeling approach (Article)

Mohd Ali, H. ⋈, Zulkipli, I.B. ⋈ 🍳

Kulliyyah of Education, International Islamic University Malaysia, Kuala Lumpur, Malaysia

Abstract View references (84)

Purpose: The purpose of this study is to conceptualize, validate and confirm a structural equation modeling (SEM) hypothesized model of strategic leadership practices of Malaysian vocational college educational leaders . Design/methodology/ approach : The study used a quantitative survey approach . The data were collected from 500 educational leaders of 65 Malaysian vocational colleges throughout Malaysia using a fivepoint strategic leadership scale. The gender composition of the sample was almost equivalent. The study embarked on descriptive statistics, confirmatory factor analysis and full-fledged SEM for the data analyses. Findings: The findings revealed that the Malaysian vocational college educational leaders had high tendency and inclination of practicing strategic leadership at their workplace. Besides, there was also evidence that the educational leaders of the Malaysian vocational college exhibited high levels or degree of strategic leadership practices . The responses to the survey items were consistent with seven distinct practices of strategic leadership such as strategic orientation, strategic alignment, strategic intervention, restlessness, absorptive capacity, adaptive capacity and leadership wisdom. The use of SEM procedures had confirmed that the hypothesized model of strategic leadership practices for Malaysian vocational college educational leaders was empirically valid and reliable. Practical implications: The findings highlighted the importance of planning and development of a specific-context training program for Malaysian vocational college educational leaders in strategic leadership. The training was considered fundamental in pursuit of effective leadership and positive institutional outcomes for such colleges in Malaysia. Originality/value: The study had successfully formulated, tested and validated a model of strategic leadership practices for Malaysian vocational college educational leaders . The model was believed to be the first of its kind in the Malaysian vocational education context. © 2018, Emerald Publishing Limited.

SciVal Topic Prominence ① Topic: school | leadership | secondary schools Prominence percentile: 41.163 ① Author keywords Malaysian vocational college leaders Strategic competence Strategic leadership Strategic orientation Strategic translation Wisdom

Metrics ①

- 0 Citations in Scopus
- 0 Field-Weighted
 Citation Impact



PlumX Metrics

Usage, Captures, Mentions, Social Media and Citations beyond Scopus.

Cited by 0 documents

Inform me when this document is cited in Scopus:

Set citation alert >

Set citation feed >

Related documents

The quest for strategic Malaysian Quality National Primary School Leaders

Ali, H.M. (2012) International Journal of Educational Management

Strategic leadership practices and students' aspiration outcomes: What works in Malaysian vocational colleges?

Ali, H.M. , Zulkipli, I. (2017) Al-Shajarah

Strategic leadership

Davies, B.J., Davies, B. (2004) School Leadership and Management

View all related documents based on references

Find more related documents in Scopus based on:

Authors > Keywords >

ISSN: 20469012 Source Type: Journal Original language: English **DOI:** 10.1108/EJTD-03-2017-0022 **Document Type:** Article

Publisher: Emerald Group Publishing Ltd.

References (84) View in search results format >					
☐ All	_	n Print E-ma	il Save to PDF	Create bibliography	
□ 1	Adair, J. (2010) Strategic Leadership: how to Think and Plan Strategically and Provide Direction. Cited 4 times. Kohan Page, New York, NY				
_ 2	Adair, J. (2011) <i>Effective Str</i> Pan Books, New Yo		The Complete Guide	to Strategic Management	
_ 3	Adelakun, S.F. (2015) <i>Strategic lea</i> <i>Lumpur</i> Unpublished mast	•	fficacy practices amon	g school leaders of Internation	al Schools in Kuala
_ 4	Ali, A. (2013) <i>The relation</i> <i>Republic of Maldiv</i> Unpublished Mast	es. Cited 2 times.	egic leadership practic	res and self-efficacy among scl	nool leaders in
<u> </u>	Bass, B.M. (1981) <i>Stodgill's H</i> . Free Press, New Yo		ship: A Survey of Theo	ry and Research	
<u> </u>	Bennet, A., Bennet Moving from k consciousness (2008) <i>VINE</i> , 38 (1) doi: 10.1108/03055 View at Publisher	nowledge to wi		nary consciousness to ex	traordinary
7	(2000) Journal of C	learning, know Organizational Char dinsight.com/info/	ledge and wisdor	6), pp. 595-618. Cited 261 tim	es.
□ 8		nizational capacity e-based Strategic N	to change <i>Measurement</i> . Cited 17 John Wiley & Sons, Ch		