

Documents

Yusof, H.B.M., Yusof, D.B.M., Adnan, N.B.M.

The Role of the Principal-Agent-Client Model in Understanding Corruption in the Public Procurement Sector in Malaysia

(2024) *Intellectual Discourse*, 32 (1), pp. 189-212.

DOI: 10.31436/id.v32i1.2026

Department of Political Science, Abdul Hamid Abu Sulayman Kulliyyah of Islamic Revealed Knowledge and Human Sciences, International Islamic University, Malaysia

Abstract

Corrupt practices in public procurement in Malaysia are explained in this paper using a principal-agent model. The government leaders, who are typically politicians, ministers, or their relatives, are referred to as the "principal" while the officials who carry out their duties are referred to as "agents". The actors in the model who constitute the third party — the other actor in the cycle of corruption — include clients, customers, and the public at large. The principal-agent-client framework was applied to 18 selected corruption cases in Malaysia to describe and analyse the actors involved in the transgressions and illegal acts in these cases. The cases were investigated by the Malaysian Anti-Corruption Commission (MACC) from 2014 to 2019, charged and found guilty by the courts in Malaysia. The findings show that all the actors in the role of agent were public officials, while the actors in the role of client were from the private sector, and the actors in the role of principal were high-ranking government officials, their relatives, and politicians. © IIUM Press.

Author Keywords

Corruption in Malaysia; Principal-Agent theory; Public procurement's corruption

References

- Ab Rahman, A., Lokman, N. W., Zain, L. M., Omar, S. M. N. S., Gunardi, S.
Analisis Faktor-Faktor Gejala Rasuah Dan Cabaran Menanganinya Di Malaysia: Analysis the Factors of Corruption and The Challenges of Preventing It in Malaysia
(2022) *Malaysian Journal of Syariah and Law*, 10 (1), pp. 90-97.
- Ashari, H.
(2013) *Transparency in Public Procurement*,
Parliament of Malaysia, Research Unit/HA: Transparency in Public Procurement and Business and Civil Society Oversight
- Azmi, S. M. M., Ismail, S.
Weaknesses of Malaysian public procurement: a review of auditor general's reports
(2022) *Journal of Financial Reporting and Accounting*,
- Baharuddin, H. A., Rahman, R. A.
Analysis of corruption in public procurement in Malaysia using the principal-agent-client model
(2018) *Journal of Public Administration and Governance*, 8 (4), pp. 69-87.
- Banfield, E. C., Banfield, E. C.
Corruption as a feature of governmental organization
(1985) *Here the People Rule: Selected Essays*, pp. 147-170.
- Berelson, B.
(1952) *Content Analysis in Communication Research*,
Free Press
- Crespo-Tenorio, A., Llamazares, B.
Corruption in public procurement: A pervasive problem
(2010) *OECD Journal on Budgeting*, 10 (1), pp. 1-24.

- Durairaja, S., Saat, G. A. M., Kamaluddin, M. R., Munesveran, N., Azmi, A. H., Jia, L.
 - **Corruption in Malaysia A Review**
(2019) *Indian Journal of Science and Technology*, 12 (24), pp. 1-12.
- Eisenhardt, K. M.
Building theories from case study research
(1989) *Academy of management review*, 14 (4), pp. 532-550.
- Estache, A., Wren-Lewis, L., Rose-Ackerman, S., Soreide, T.
Anti-corruption policy in theories of sector regulation
(2011) *Chapter*, 9, pp. 269-299.
- Jones, D. S.
Curbing corruption in government procurement in Southeast Asia: Challenges and constraints
(2009) *Asian Journal of Political Science*, 17 (2), pp. 145-172.
- Luo, Y.
An organizational perspective of corruption1
(2005) *Management and Organization Review*, 1 (1), pp. 119-154.
- Groenendijk, N.
A principal-agent model of corruption
(1997) *Crime, Law, and Social Change*, 27 (3), pp. 207-229.
- Graycar, A.
Mapping corruption in procurement
(2019) *Journal of Financial Crime*, 26 (1), pp. 162-178.
- Graycar, A.
Corrupt procurement: rethinking the roles of principals and agents
(2022) *Policy Design and Practice*, 5 (3), pp. 276-293.
- Hassan, M. K.
(2021) *Corruption and hypocrisy in Malay Muslim politics: the urgency of moral-ethical transformation*,
Title)
- Hassan, M. K., Ahmed, A. A.
Corruption in Malaysia: An analysis of the principal-agent theory
(2015) *Asian Social Science*, 11 (9), pp. 97-106.
- Hasan, M.N.
The determinants of public procurement corruption in Malaysia
(2016) *World Applied Sciences Journal*, 34 (12), pp. 1865-1868.
- Heidenheimer, A. J., Johnston, M., Le Vine, V. T.
(1989) *Political corruption: A handbook*, 11.
(Eds). (Vol). New Brunswick: Transaction Publishers
- Hui, W. S., Othman, R., Omar, N. H., Rahman, R. A., Haron, N. H.
Procurement issues in Malaysia
(2011) *International journal of public sector Management*,
- Jain, A. K.
Corruption: A review
(2001) *Journal of Economic Surveys*, 15 (1), pp. 71-121.
- Kerlinger, F.
(1986) *Foundations of behavioral research*,

(3rd ed). Holt, Rinehart & Winston

• Khan, M. H.

The efficiency implications of corruption

(1996) *Journal of International Development*, 8 (5), pp. 683-696.

• Klitgaard, R.

(1988) *Controlling corruption*,
University of California Press

• Lambsdorff, J. G.

Making corrupt deals: Contracting in the shadow of the law

(2002) *Journal of Economic Behavior & Organization*, 48 (3), pp. 221-241.

• Macrae, J.

Underdevelopment and the economics of corruption: A game theory approach

(1982) *World development*, 10 (8), pp. 677-687.

• Mahmud, N. M., Mohamed, I. S., Arshad, R.

The supply-side of corruption: a review of scenario, causes and prevention measure

(2021) *Journal of Financial Crime*,

• Mauro, P.

Corruption and the composition of government expenditure

(1998) *Journal of Public Economics*, 69 (2), pp. 263-279.

• Mungiu-Pippidi, A.

(2017) *The quest for good governance: How societies develop control of corruption*,
Cambridge University Press

• Nye, Joseph

Corruption and political development: A cost-benefit analysis

(1989) *Political corruption: A handbook*,

edited by Arnold J. Heidenheimer, Michael Johnston, and Victor T. LeVine. Transaction

• Olken, B. A.

Monitoring corruption: Evidence from a field experiment in Indonesia

(2007) *Journal of Political Economy*, 115 (2), pp. 200-249.

• Othman, R., Zakaria, H., Nordin, N., Shahidan, Z., Jusoff, K.

The Malaysian public procurement's prevalent system and its weaknesses

(2010) *American journal of economics and business administration*, 2 (1), pp. 6-11.

• Othman, Z., Shafie, R., Hamid, F. Z. A.

Corruption—Why do they do it?

(2014) *Procedia-Social and Behavioral Sciences*, 164, pp. 248-257.

• Persson, A., Rothstein, B., Teorell, J.

Why anticorruption reforms fail— systemic corruption as a collective action problem

(2013) *Governance*, 26 (3), pp. 449-471.

• Rose-Ackerman, S.

(1978) *Corruption: A study in political economy*,

Nova Iorque: Academic Press

• Shleifer, A., Vishny, R. W.

Corruption

(1993) *The Quarterly Journal of Economics*, 108 (3), pp. 599-617.

• Siddiquee, N. A.

Approaches to fighting corruption and managing integrity in Malaysia: a critical

perspective

(2011) *Journal of Administrative Science*, 8 (1), pp. 47-74.

- Søreide, T.

Corruption in public procurement

(2011) In *Handbook of Global Research and Practice in Corruption*, pp. 345-366.
Edward Elgar Publishing

- Alatas, Syed Hussein

(2002) *Rasuah, Sifat Sebab dan Fungsi*,
Kuala Lumpur: Dewan Bahasa dan Pustaka

Public Procurement Re-examined

(2001) *Journal of Public Procurement*, 1 (1), pp. 9-50.

- Ugur, M., Dasgupta, N.

(2011) *Corruption and economic growth: A meta-analysis of the evidence on low-income countries and beyond*,

- *United Nations Handbook On Practical Anti-Corruption Measures for Prosecutors and Investigators*,

- Yin, R. K.

(2009) *Case study research: Design and methods*, 5.
sage

Public Prosecutor v Dato' Sri Mohd Najib bin Hj Abd Razak

(2020) *Malayan Law Journal (MLJ)*, 11, p. 808.
pg

Pendakwaraya v Tan Sri Mohd Isa bin Abdul Samad

(2021) *Malaysian Law Journal Unreported (MLJU)*, p. 596.

Rosmah Mansor vs P.P and Another Case

(2021) *Malaysian Law Review Journal (MLRH)*, 6.
JE40/2021

- *
- *
- *

- *National Anti-Corruption Plan (2019-2023)*,
Prime Minister Department

Correspondence Address

Yusof H.B.M.; Department of Political Science, Malaysia; email: zaki_lebai@yahoo.com

Publisher: International Islamic University Malaysia

ISSN: 01284878

Language of Original Document: English

Abbreviated Source Title: Intellect. Discourse

2-s2.0-85198248254

Document Type: Article

Publication Stage: Final

Source: Scopus